

Name of organization: Japan International Cooperation System (JICS)

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President: Takahisa Sasaki Vice President: Yukihisa Sakurada

Date of Establishment: April 12, 1989. JICS was established as a public-service foundation authorized by the

Ministry of Foreign Affairs of Japan.

Endowment: 387 million yen

Number of employees: 176

Purposes: The purposes of the Foundation are to promote higher-quality international

cooperation through cooperation in the appropriate and efficient implementation of bilateral grant activities and other assistance within the framework of Japan's economic cooperation activities and thus contribute to the development of the world economy as

well as friendly relations with other countries.

Business: The Foundation shall conduct the following business:

1. Business contributing to the promotion of the appropriate and efficient implementation of grant aid programs, technical cooperation programs and loan programs

which are part of Japan's Official Development Assistance (ODA); 2. Follow-up and after-care activities for the above-mentioned programs;

3. Research and studies on methods to efficiently implement international cooperation;

4. Education and support promoting international cooperation; and 5. Other activities necessary to achieve the purposes of the Foundation.

Overseas Offices: Mongolia Office Jordan Office

(Scheduled to be closed on Office B, Zara Expo, Located behind Grand Hyatt September 1, 2006) Amman, Hussein Bin Ali Street, Jabal Amman,

Amman, Jordan

Afghanistan Office

House No.579, Street No.15,

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Tel: + 962-6-462-7333
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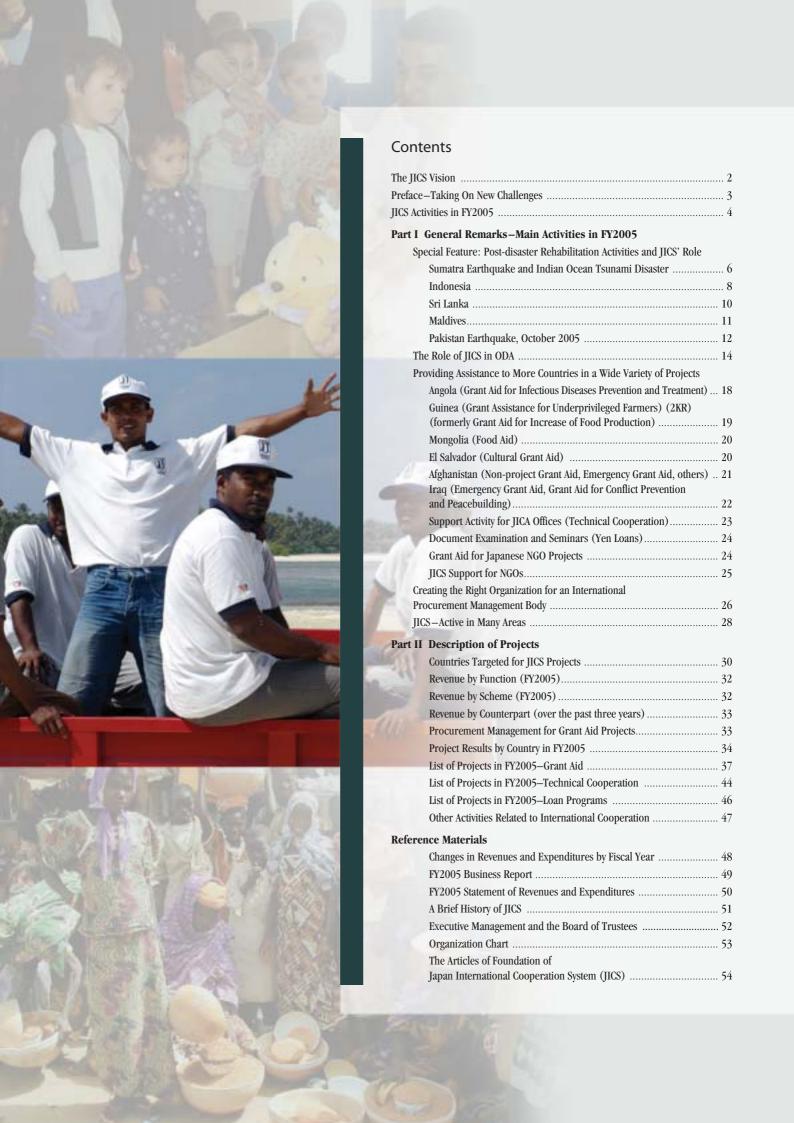
Cover photos

① Ground-breaking ceremony for construction of local administrative offices (Maldives)

1 2 3 4

② Patrol cars donated to the Mazar-i-Sharif police (Afghanistan)

<sup>3)</sup> Bulldozer carrying out repairs for reconstruction work (Pakistan)4) Ground-breaking ceremony for rebuilding of school (Sri Lanka)



# The JICS Vision

JICS is a public-service corporation working to ensure appropriate and effective procurement of goods and services required in developing countries, within the framework of the Japanese government's official development assistance and other support for developing countries. JICS endeavors to carry out its operations in accordance with the following precepts.

## JICS plays a bridging role in assistance projects

Working for the further development of developing countries, we procure goods and services suitable for local conditions at appropriate prices and in an effective manner, while ensuring that available funds are used in the best way possible. In the field, we make optimal use of our mobility and experience, acting as a bridge between Japanese and foreign assistance organizations, NGOs and private companies to offer fine-tuned support and coordination for the smooth implementation of various types of projects.

## JICS maintains an impartial stance to ensure fairness and transparency

In carrying out our operations, our priority is to maintain an impartial stance to ensure fairness and transparency. Our procurement of goods and services is carried out following procedures detailed in guidelines drawn up in conformity to legal and ethical requirements and internationally accepted practices.

## JICS puts its knowledge and experience to work in assistance projects

We actively engage in public relations activities to communicate information and knowledge acquired through our operations; research activities in the pursuit of better assistance activities; and support activities directed at individuals working in the field in developing countries, all with the aim of contributing to the growth of developing countries.

## JICS endeavors to manage its operations appropriately and to train capable personnel

To ensure that we can reliably carry out our roles described here, we have strengthened our internal auditing functions and required compliance, by staff and the organization itself, with all legal requirements in place. We have introduced a safety management system to create a safe and healthful workplace for all. We also hire skilled and experienced personnel and offer staff training in the skills, knowledge and experience required for offering the most appropriate proposals and coordination in various phases of assistance projects.

#### **JICS Code of Conduct**

Based on the precepts of the JICS Vision, we pledge to act in accordance with the ten principles shown below, with the goal of promoting higher-quality international cooperation.

#### We will meet our responsibilities as a public service corporation

Based on awareness of our role as a party involved in international cooperation, we will engage in responsible conduct in order to meet the expectations of society toward this Foundation as a public-service corporation.

#### We will provide high-quality services

We will endeavor to provide high-quality services assisting implementation of international cooperation in a timely and effective manner, to ensure the concerned parties' satisfaction with our services and establish our reliability.

#### We will strictly observe laws and rules

We will strictly observe related laws, internal rules, social codes of conduct and international rules. Even in cases where our conduct does not contravene the foregoing, we will act in accordance with socially accepted practices and will not engage in inappropriate conduct.

#### We will exercise consideration for local conditions

In our overseas activities, we will observe local laws and pay due respect to local traditions, customs, culture, environment and others.

#### We will practice information disclosure

To ensure greater transparency of management of our operations, we will proactively disclose information concerning projects, condition of operations and other details.

#### We will manage information appropriately

We will exercise close supervision over all information, including personal information, observing the provisions of laws and related rules concerning protection of personal information, take appropriate security measures and strictly enforce confidentiality requirements.

#### We will respect human rights

We will respect human rights in all circumstances and will not discriminate on the basis of sex, age, nationality, race, ethnicity, beliefs, religion, social status or physical disability.

#### We will act in a socially responsible manner

We will adopt a firm stance toward anti-social forces or organizations that threaten social order or safety.

#### We will endeavor to preserve the environment

Based on awareness that addressing environmental problems is an important mission, we will make voluntary, pro-active efforts to preserve the environment.

#### We will create a positive workplace atmosphere

We will maintain order and create a safe, motivating workplace atmosphere, so that officers and workers can work to the best of their abilities. We will also manage safety on an ongoing basis, with a crisis control system in place to ensure the personal safety of officers and workers, both in Japan and abroad.

# Preface

## Taking On New Challenges

The Japan International Cooperation System (JICS) was established as a public-service foundation in April 1989 upon authorization by the Minister for Foreign Affairs. As part of Japan's Official Development Assistance (ODA), JICS aims to promote high-quality international cooperation by providing appropriate and effective assistance in implementing bilateral grant activities. Since its establishment, JICS has been able to make its own modest contributions in the field, with the guidance and support of the Ministry of Foreign Affairs, the Japan International Cooperation Agency (JICA) and others, and with the cooperation of various foreign government organizations and ODA-related bodies. I wish to express my sincere appreciation for the support and cooperation these parties have extended to JICS.

In order to proactively respond to a changing environment, JICS adopted the following policies for its activities in 2005: responding to diversified needs in international aid; building a stronger organizational framework appropriate for an international procurement management agency; and communicating its message more effectively in order to stimulate broader understanding of its work.

In particular, I would like to highlight how JICS for the first time implemented procurement of consultant services for building facilities through conducting international competitive bidding, as part of Japan's non-project grant aid for the region affected by the major earthquake off the coast of Sumatra and tsunami in the Indian Ocean on December 26, 2004. In this aid activity we came up against many new obstacles but learned lessons that imparted valuable experience.

Since then we have worked hard to establish and strengthen our system for responding appropriately to needs, adopting JICS Guidelines for the Procurement of Consultant Services in March 2006 among other



measures. Building on the experience acquired through post-tsunami support, we were able to conduct procurement management in timely fashion for emergency grant aid following the earthquake in Pakistan on October 8, 2005.

In addition to these activities, JICS was involved in a broad range of grant aid, technical cooperation and other aid activities, including those connected to rehabilitation in Afghanistan and Iraq.

To familiarize the public with the activities of JICS, we revamped the content of our public relations bulletin and changed its name from "JICS News" to "JICS Report" beginning with the July 2005 issue. In the new format, each issue presents an in-depth exploration of a specific theme. We are also improving our education activities by briefing middle school students who visit JICS on our activities, accepting university students for short-term internships and so on. We have also set up a task force charged with examining how we can deal with and respond to ongoing changes in the ODA environment.

JICS will continue doing its best to further efficient use of Japan's ODA and make a name for itself as a reliable organization, based on the JICS Vision and the JICS Code of Conduct. This Annual Report describes JICS project results and activities in fiscal 2005 and I hope that it will give you a better understanding of our organization's work.

Takahisa Sasaki

President

Japan International Cooperation System (JICS)

August 2006

#### **JICS Activities in FY2005**

		Main JICS Activities	Related Developments in Japan and Abroad
2005			
April	1	Akira Hasumi, vice chairman, begins to serve as interim chairman (Shigeru Ishikawa, previous chairman, resigns March 31).	Asia/Africa Leaders' Summit (Jakarta)
		JICS Code of Conduct adopted	Iraq transitional government formed
May		Activities of Japanese Small Arms Control support team (JSAC) in Cambodia presented at international NGO conference	
	10	Students from Onizaki Junior High School (Aichi prefecture) visit JICS	
	14	JICS Vietnam office closes	
	31	JICS Cambodia office closes	
June		JICS Jordan office opens	In its "Basic Policies for Economic and Fiscal Policy Management and Structural Reform 2005," the Cabinet recommends reform and strategic expansion of ODA projects  July: G8 Summit Meeting held (Gleneagles, Scotland)
		Students from Minami Joyo Junior High School (Kyoto prefecture) visit JICS	
	23	1st regular meeting of the JICS Board of Trustees and Board of Directors for FY2005	
		Hiroshi Matsumoto chosen to be chairman of the Board of Trustees	
	28	Fire fighting vehicles procured for Iraq under emergency grant aid arrive at destination	
August	22 (to September 2)	Two students, one each from Ibaraki University and Osaka Keizai University, take part in the JICS internship program	
September		FY2005 meeting and discussion with NGOs in the JICS support for NGOs program	
	12 (to 22)	One student, from Ritsumeikan University, takes part in the JICS internship program	
	20	Contract signed for project management of the FY2005 Police Training & Mentoring Program in Al-Muthanna Province under grant aid for conflict prevention and peacebuilding	
	30	Japan International Cooperation System Annual Report 2004 issued	
October	1-2	JICS participates in Global Festa Japan 2005	Taro Aso named Japan's foreign
	17	Procurement management contract signed for emergency grant aid for Pakistan earthquake relief	minister Major earthquake hits Pakistan  The Japanese Ministry of Foreign Affairs releases a paper titled "Evaluating and Reforming ODA: Toward Higher-quality ODA" The Ministry issues an "Interim Report on Bilateral Grant Aid for the Major Earthquake off the Coast of Sumatra and Tsunami in the Indian Ocean"
	25	Iraqi Minister of Municipalities and Public Works visits JICS	
November	12	JICS participates in International Cooperation Career Fair 2005	
December		Procurement management contract signed for Afghanistan—FY2005 sector program grant aid: Road Improvement Program in the city of Mazar-i-sharif	
	15	Ground breaking ceremony held for Indonesia—FY2004 non-project grant aid: Repair work to trunk roads in Aceh Province	
2006			
January	10	JICS selects groups to receive assistance under its FY2005 support for NGOs program	
		JICS selects groups to receive assistance under its NGO training support program	
	30 (to February 6)	Trustee Ryokichi Hirono goes on an inspection tour in Afghanistan	
February	4, 5	JICS participates in the One World Festival	
March	13	Procurement management contract signed for Pakistan FY2005 non-project grant aid	Japan's Council on Economic and Fiscal Policy announces directions for new ODA strategies in discussions of how overseas economic cooperation should be conducted
	15	2nd regular meeting of the JICS Board of Trustees and Board of Directors for FY2005	
	22	Contract signed for project management of Cambodia FY2005 grant aid for research: Research Project for Developing Mine Clearance Related Equipment	
	28	JICS Guidelines for the Procurement of Consultant Services Drawn Up	